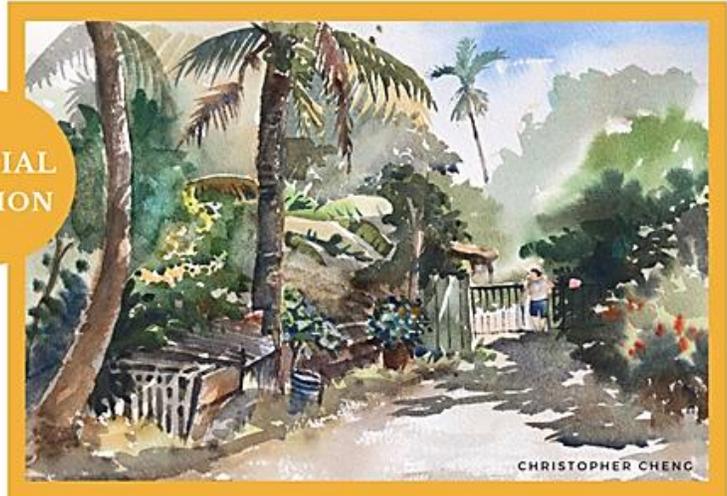


## Till We Meet Again

SPECIAL  
EDITION

This is a recent watercolour painting of mine depicting Kampong Buangkok, Singapore's last remaining village. It reminds me of what our new Health Minister Mr Ong Ye Kung once said: "A GP's care for his patient goes beyond the four walls of his private clinic. He can be the village doctor who understands the patient and his family, helps them manage chronic diseases; the confidant that stubborn family members listen to, and often the link to the wider healthcare network."



This is part of his vision to build a sustainable healthcare system for Singaporeans. Indeed, I like the metaphor of the village doctor – the *kampong* spirit is a matter of the heart as much as matter of the head. GPs are well-placed to offer scientific, evidence-based care to patients and act as their best advocate, as only a village doctor can do. The ideals of a GP are to look after not just every patient from cradle to grave but the whole three-generation family as well.

Since SKH's opening in 2019, we have busily ramped up our services in the hospital and linked up with community partners, including our GP networks. Now that we've solved most teething problems that came with a new hospital, we can focus on helping Minister Ong achieve his village doctor dream. We have programmes in the pipeline, such as innovative 'full bundle payment' and 'capitation' funding models, which will progressively roll out by end of this year. In essence, there will be funding support flowing outside the hospital from the ministry to facilitate right-siting of services which will be very welcomed.

CMB Prof Ong and I have seen SKH sprout from the ground in the last 10 years, and open on time to serve the community. It's now our pleasant task to hand the helm of SKH over to young and dynamic leaders, Prof Teo Eng Kiong and Prof Hsu Pon Poh. As you get to know them better, you'll appreciate their depth of expertise and understanding of community needs, having honed their skills at Changi General Hospital, a pioneer in many innovative population health initiatives such as GPFIRST, also being rolled out in Sengkang.

Sharing this little painting as a souvenir, Prof Ong and I thank you for all your support over the years and look forward to working with you in the future as clinicians in our respective fields. I hope you will give the same support to our incoming leadership team, and work together to fulfill our community mission.



PROF CHRISTOPHER CHENG  
CHIEF EXECUTIVE OFFICE



ASSOC PROF ONG BIAU CHI  
CHAIRMAN MEDICAL BOARD

## Introducing Our New Leaders



**PROFESSOR TEO ENG KIONG**  
CEO, SKH (FROM 1 JULY 2021)

During his tenure as CGH's CMB, Prof Teo focused on delivering value-driven, patient-centric care through the implementation of forward-looking clinical strategies and models of care.

He keenly advocates a multi-specialty approach, integrating clinical specialties and disciplines to provide seamless holistic care for patients with complex medical conditions. Prof Teo has also worked towards enhancing patient experience by re-organising resources and streamlining processes to deliver timely care to patients with better outcomes.

In his new role as CEO, Prof Teo will build on the strong foundations laid by Prof Cheng in advancing SKH's mission and vision to achieve excellent holistic clinical care, medical research and education.

**PROFESSOR HSU PON POH**  
CMB, SKH (FROM 1 JULY 2021)



As Deputy CMB (Surgical Disciplines) at CGH, and an internationally recognised expert in Obstructive Sleep Apnoea treatment, Prof Hsu was instrumental in setting up CGH's Integrated Sleep Service, and expanding CGH ENT service into a full-fledged department, winning wide respect nationally and regionally for its range and quality of services.

He was co-lead in the Financial Workgroup of SingHealth Strategic Planning Standing Committee, driving cluster-wide initiatives to optimise resource utilisation and create a financially sustainable healthcare system.

In his new role as CMB, SKH, Prof Hsu will continue SKH's pursuit to deliver quality clinical services and achieve excellent patient outcomes.

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